



**POLICE &  
SECURITY**  
GROUP INITIATIVE

# **EFFECTIVE COLLABORATION WORKING GROUP**

BEST PRACTICE GUIDE FOR  
PRIVATE SECURITY AND POLICE CRIME  
REDUCTION COLLABORATION

**M O P A C**

MAYOR OF LONDON  
OFFICE FOR POLICING AND CRIME



*London First*





**PaS Effective Collaboration is a working practice whereby Police & Private Security Industry work together to a common purpose, to realise their shared goals and to achieve business benefit.**



**1. The Challenge**

- a. Is there a shared understanding between Police and Security of the problem?
- b. Who are the potential victims and what are the priorities for them?
- c. What is desired outcome of this exercise?



**2. The Partnership**

- a. What is the basic architecture of the relationship? Does it require a formalized construct?
- b. Who are the local stakeholders concerned with this issue and how will you communicate with them?
- c. Is a formal information sharing agreement required or is this more informal?



**3. The Plan**

- a. Are appropriate resources and sponsorship required and available?
- b. What are the best joint methods and tactics?
- c. How will you measure and communicate success?



**4. Ownership & Leadership**

- a. Have you defined a project leader(s) in terms of governance and operational delivery on both the police and security side?
- b. Have you got a project support structure?
- c. Do you have the backing of your senior leadership?



## 5. Community Engagement

- a. Does the wider community and do the key stakeholders share the objectives?
- b. How will you engage with the wider community?
- c. How will you communicate with the wider community?



## 6. The Implementation

- a. Do you have a clear, agreed action plan and is it documented and shared?
- b. Have you clearly defined roles and responsibilities?
- c. What are your defined milestones and are there associated deadlines?



## 7. The Review Cycle

- a. **Plan:** is the challenge still relevant?
- b. **Do:** if yes, are you meeting your milestones and objectives?
- c. **Review:** if no, does the plan need to change?



## 8. Promoting Achievements

- a. Have you achieved your agreed objectives and has the collaboration had a positive impact?
- b. Who needs to know about what you have achieved?
- c. What is the best means of communicating your success?



## 9. Knowing When to Stop

- a. Have you met your criteria for success?
- b. Has the crime been displaced elsewhere or have new risks arisen?
- c. Do you have a consensus amongst stakeholders to stop the initiative or are you happy to continue?



## 10. The Legacy

- a. How will you maintain local contacts to adapt to new challenges?
- b. What best practice or learning can you share from the initiative?
- c. How do you sustain the positive outcome?